

2011 Annual Budget Summary



Adopted: October 13, 2010
Onondaga County Resource Recovery Agency
Board of Directors

Executive Directors Budget Message

During two years of significant operating losses, as the world suffered in economic doldrums, OCRRA's reserves allowed us to take appropriate actions to address these financial issues in a timely manner and without the frenzy exhibited by less prepared entities. The results are presented in this document; the 2011 OCRRA Annual Budget.

Nothing makes us happier than to present a balanced operating budget for 2011 that does not draw on our reserves to conduct daily operations. This year's budget is still very lean, the operational cuts and efficiencies that began in 2009 and were reflected in the 2010 Budget remain in the 2011 Budget along with growing revenues generated by a slowly improving economy, new revenue enhancements and business opportunities.

The 2011 Budget continues our commitment to expand our composting facilities as both an environmentally friendly and important service to our stakeholders and a growing source of revenue. OCRRA's current leadership position in composting and the disposition of food waste is an exciting prelude to a long-term business opportunity.

OCRRA's Five-Year Capital Plan remains modest with investments in capital assets limited to the aforementioned compost operations and the timely replacement of our aging vehicle fleet and equipment.

This balanced budget, along with newly signed multi-year delivery commitments from our Haulers set the solid foundation for all that we need to do in the coming decade.

A. J. Rhoads

Executive Director, OCRRA

BUDGET SUMMARY

REVENUES

Tipping Fees	\$21,718,000
Electricity Sales (WTE)	8,488,000
Recovered Materials	2,092,000
Other Revenues	728,500
Compost Revenues	421,000

Grand Total Revenues **\$33,447,500**

EXPENSES

Waste-to-Energy Operations	\$13,517,500
Personal Services	4,034,000
Transfer Operations	3,795,500
Fringe Benefits	1,251,000
Recycling	766,500
Administration & Support	417,100
Insurance	350,400
Compost Operations	91,500

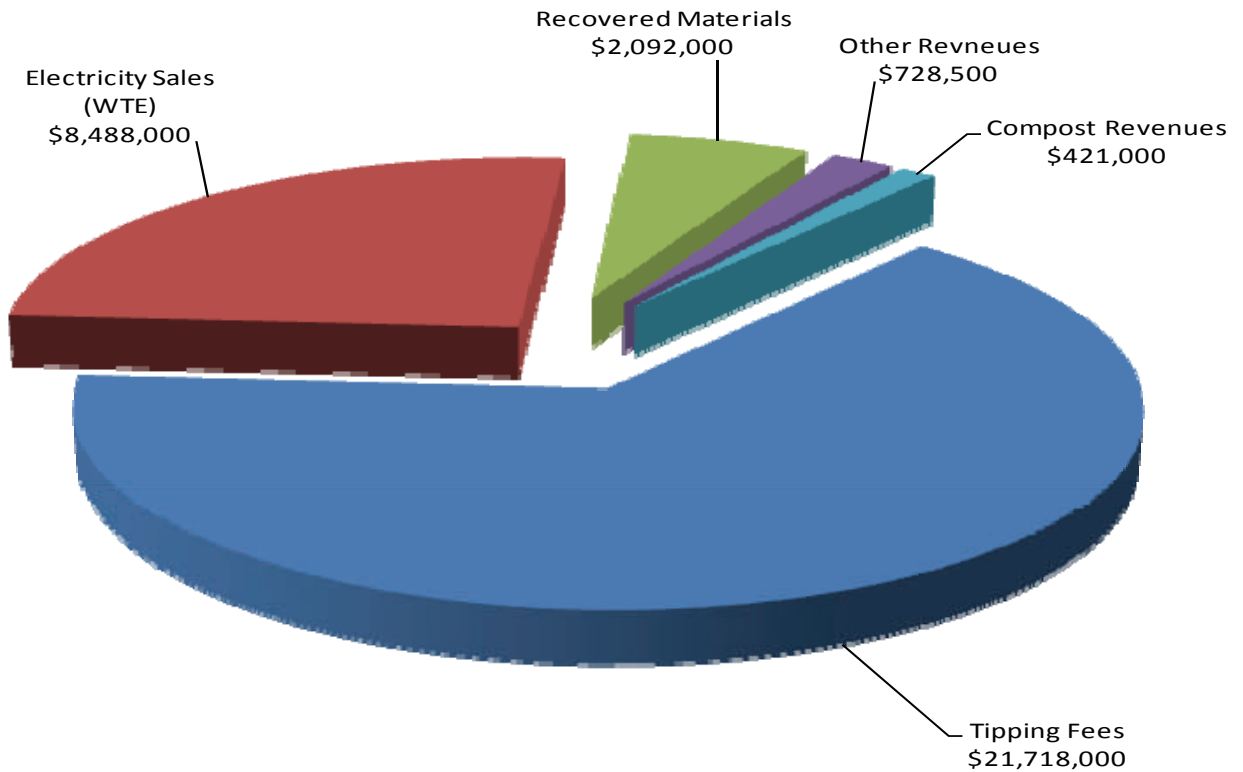
Total Operating Expenditures **\$24,223,500**

Debt Service 9,224,000

Grand Total Expenditures **\$33,447,500**

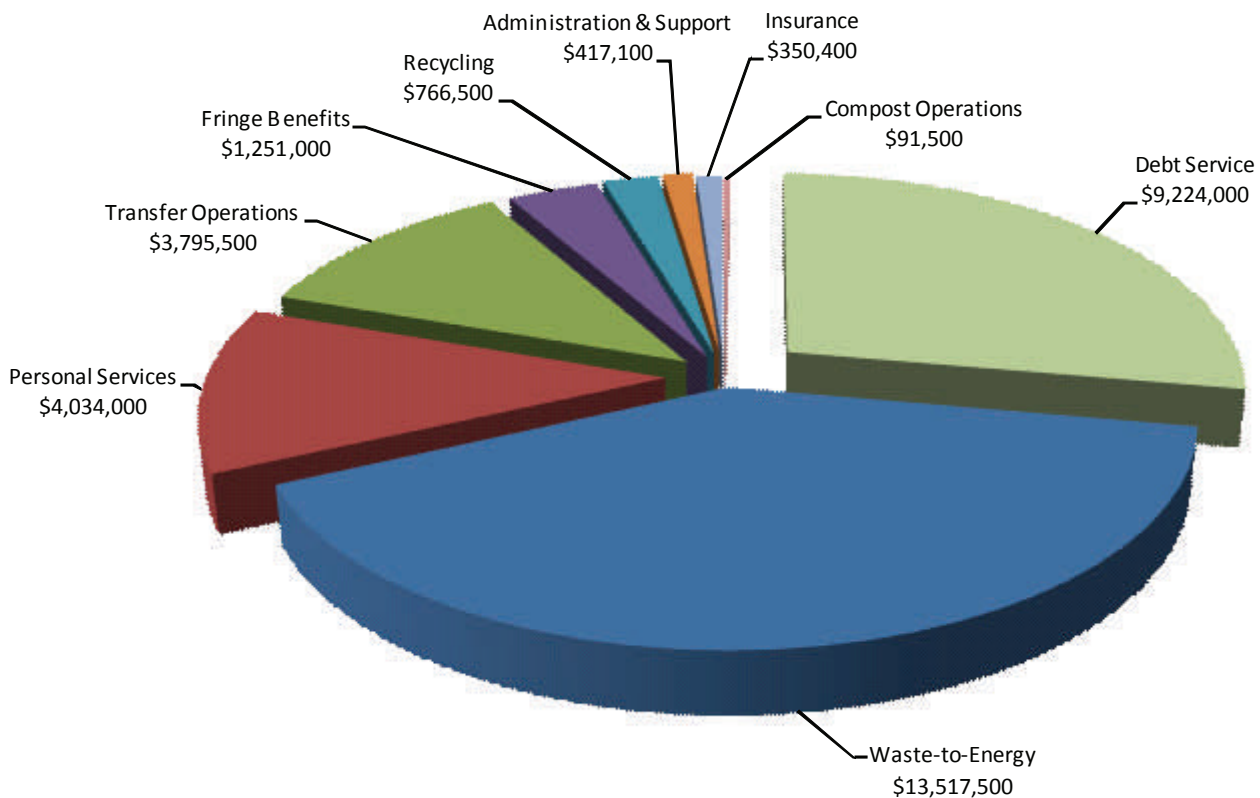
REVENUES

Tipping Fees	\$21,718,000	64.93 %
Electricity Sales (WTE)	8,488,000	25.38 %
Recovered Materials	2,092,000	6.25 %
Other Revenues	728,500	2.18 %
Compost Revenues	421,000	1.26 %
<i>Grand Total Revenues</i>	<u>\$33,447,500</u>	<u>100 %</u>



EXPENSES

Waste-to-Energy Operations	\$13,517,500	40.41 %
Personal Services	4,034,000	12.06 %
Transfer Operations	3,795,500	11.35 %
Fringe Benefits	1,251,000	3.74 %
Recycling	766,500	2.29 %
Administration & Support	417,100	1.25 %
Insurance	350,400	1.05 %
Compost Operations	91,500	0.27 %
Total Operating Expenditures	\$24,223,500	72.42 %
<i>Debt Service</i>	<i>9,224,000</i>	<i>27.58 %</i>
Grand Total Expenditures	<u>\$33,447,500</u>	<u>100 %</u>



Transfer Operations 5-Year Capital Plan

* Denotes Eligibility for Re-Sale and/or Trade-in

	2011	2012	2013	2014	2015
Replace Four (4) Ash Residue Dump Trucks	\$500,000				
RCR Paving	\$85,000				
Ley Creek Paving (LC) #1 (Deck)	\$100,000				
Replace Excavator #1	\$95,000				
Rebuild Engine & Transmission on CAT 966 (RCR)	\$45,000				
Replace Retaining Wall (Ley Creek—Westside of Deck)	\$20,000				
Replace Four (4) Ash Residue Dump Trucks		\$520,000			
Ley Creek Paving (LC) #2 (Back yard)		\$100,000			
Replace Excavator #2		\$97,500			
Replace Service Vehicles			\$70,000		
ANNUAL CAPITAL REQUEST TOTALS	<u>\$845,000</u>	<u>\$717,500</u>	<u>\$70,000</u>	<u>\$0</u>	<u>\$0</u>
GRAND TOTAL TRANSFER CAPITAL NEEDS				<u>\$1,632,500</u>	

Compost Operations 5-Year Capital Plan

* Denotes Grant Eligibility

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Trommel Screen (Capital Lease)*	\$49,000	\$49,000	\$49,000	\$49,000	\$49,000
Vertical Processor with Power Unit (Capital Lease)*	30,000	30,000	30,000	30,000	30,000
Food Waste Site Development* (Engineering & Construction)	147,000				
Site Improvements—Grading, Stone & Drainage (Jamesville)*	73,000				
Compact Wheel Loader*	45,000				
Covered Food Waste Receiving Area*	27,000				
Food Waste Compost Site Development*		680,000	373,000		
ALLU Grinding Bucket*			67,000		
Roll-Off Truck*			155,000		
Large Capacity Loader (Capital Lease)*			65,000	65,000	65,000
Excavator*			140,000		
Tractor (Prime Mover)*			100,000		
Horizontal Grinder*				400,000	
Dump Truck*					155,000
Service Truck w/ Telescopic Boom*					75,000
ANNUAL CAPITAL REQUEST TOTALS	<u>\$371,000</u>	<u>\$759,000</u>	<u>\$979,000</u>	<u>\$544,000</u>	<u>\$374,000</u>
GRAND TOTAL COMPOST CAPITAL NEEDS					<u>\$3,027,000</u>
<i>POTENTIAL GRANT REIMBURSEMENT</i>					<i><u>\$1,561,000</u></i>



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